

ANNEX – PROPOSED NEW ARTICLES OF ASSOCIATION

Company No. 3581440

THE COMPANIES ACTS 1985 TO 2006

COMPANY LIMITED BY GUARANTEE AND NOT HAVING A SHARE CAPITAL

ARTICLES OF ASSOCIATION

of

THE BRITISH ROMANIAN CHAMBER OF COMMERCE

INCORPORATED ON 15 JUNE 1998

INTERPRETATION

1. In these Articles:

“Acts” means the Companies Act 2006 including any statutory modification or re-enactment thereof for the time being in force and any provisions of the Companies Act 1985 which for the time being remain in force and where appropriate individual acts referred to shall be called the Companies Act 1985 and the Companies Act 2006.

"Annual General Meeting" means a meeting held pursuant to Article 19.

"BCC" means British Chambers of Commerce (a company incorporated and registered in England and Wales with the number 9635).

“Board” means the Board of Directors of the Chamber.

“By-law” means any By-law from time to time in force which has been duly made by the Board pursuant to these Articles or any of them.

“Chair” means the Chair of the Chamber.

“Chamber” means the British Romanian Chamber of Commerce.

“Chief Executive” means any person for the time being appointed to perform the duties of Chief Executive Officer of the Chamber.

“Committee” means any committee established under Article 62.

“company communications provisions” has the meaning set out in s.1143(1) of the Companies Act 2006;

“Company Secretary” means any person appointed from time to time to perform the duties of the Secretary of the Chamber.

“Constitution” means the Memorandum and Articles of Association of the Chamber and any By-laws from time to time in force.

“Co-opted Director” means a Director who is co-opted as a Director pursuant to Article 53.

“Director” means a member of the Board.

“Elected Director” means a Director who is elected as a Director pursuant to Article 47.

"Electronic Communication" means the same as in the Electronic Communications Act 2000.

“Eligible Person connected with a Member” means an individual who is a shareholder or a partner in, or a director or senior employee of a Member.

“Executive Chair” means the Chair when designated to exercise executive powers pursuant to Article 64.

“Honorary Member” means an individual who has been admitted to Honorary Membership pursuant to Article 9.

“Majority Resolution” means a resolution of the Board passed by a majority of two-thirds of the Directors present and entitled to vote on the resolution.

“Member” means a member for the time being of the Chamber, other than an Honorary Member.

“Patron Member” means an individual or incorporated body who applied to be a patron member (previously described as a founder member) and paid the patron / founder member fee at the rate provided for under the By-laws at that time and who or which was accepted into the Chamber as such a patron member or founder member.

“Patron Member Director” means a Director who is a Patron Member or who is nominated to be a Director by a Patron Member pursuant to Article 44.

“person connected with a Member” means an individual who is a shareholder in, or a partner, director or employee of or a consultant to a Member.

“Romania” means the Republic of Romania.

“Seal” means the Common Seal of the Chamber.

“Section” means a Section referred to in Articles 76 to 78.

“the United Kingdom” means the United Kingdom of Great Britain and Northern Ireland (including the Channel Islands and the Isle of Man).

“Vice-Chair” means a Vice-Chair of the Chamber.

“Year” where the context so admits means a calendar year from 1st January to 31st December.

Expressions referring to writing shall, unless the contrary intention appears, include references to printing, lithography, photography, and other methods of representation or reproducing words in visible form and forms of Electronic Communication.

Unless the context otherwise requires:

- (a) words or expressions contained in these Articles shall bear the same meaning as in the Acts or any statutory modification thereof in force at the date at which these Articles become binding on the Chamber.
- (b) references to the singular include the plural and vice versa; and
- (c) references to the male gender include the female and neuter genders and vice versa.

AIMS AND PURPOSES

2. The objects ("the principal objects") for which the Chamber is established are the promotion of commercial, industrial, tourist, financial investment and cultural relations between the United Kingdom of Great Britain and Northern Ireland (including the Isle of Man and the Channel Islands) on the one hand and each of the Republic of Romania and the Republic of Moldova on the other hand, and their respective residents by all lawful means conducive to the objects of the Chamber and anything incidental to or conducive to any of those objects, and in furtherance of the principal objects the Chamber shall have the following express powers:
- (a) to promote by all lawful means trade, commerce, industry, finance, insurance, agricultural services, tourism and shipping between the United Kingdom on the one hand and Romania and / or Moldova on the other hand and the carrying of passengers and goods between the United Kingdom and Romania and / or Moldova and elsewhere;
 - (b) to seek admission to and to become a member of the BCC;
 - (c) to seek Accreditation from the BCC;
 - (d) to provide and develop business services to members and others and in particular (but without prejudice to the generality of the foregoing):
 - (i) to establish an office providing economic, commercial and tourist information, and to publish a magazine periodically, by agreement with the relevant authorities in the United Kingdom and Romania and the Republic of Moldova to publish and distribute publications and to act as publishers of trade publications of all kinds;
 - (ii) to promote products made in the United Kingdom and Romania / or the Republic of Moldova to hold, organise and promote exhibitions at the Chamber or at any other place, to assist and co-operate with other public and private bodies and persons in the promotion, organisation and the holding of exhibitions and shows of samples of products of any of such countries and to develop and improve commercial relations between the United Kingdom on the one hand and Romania and the Republic of Moldova on the other hand;
 - (iii) to hold meetings, seminars, conferences and receptions and to undertake any other lawful activities as may seem desirable to advertise and promote the products and services of the commercial, manufacturing, financial, agricultural, mining, tourist and other industries and services of the United Kingdom and Romania and / or the Republic of Moldova;

- (iv) to endorse certificates of origin of goods for export to Romania and / or the Republic of Moldova in accordance with arrangements to be agreed from time to time with the relevant authorities without prejudice to legislation concerning such certificates by any consular authority concerned; and to issue all or any certificates and testimonials required in connection with the commercial, industrial and financial relations between the United Kingdom and Romania and / or the Republic of Moldova;
 - (v) to discuss with competent authorities of the United Kingdom and Romania and of the Republic of Moldova (and in particular the Diplomatic and the Consular authorities thereof) any problems affecting the development of trading and investment between the United Kingdom on the one hand and Romania and / or the Republic of Moldova on the other hand;
 - (vi) to give public relations advice and assistance;
 - (vii) to collect analyse or disseminate information (including statistics and other economic and business information) on all subjects of interest to members,
 - (viii) to act as training agents and to provide educational and industrial courses including higher educational advisory services such as training needs analysis, and management export and training consultancy,
 - (ix) to promote organise and participate in international trade,
 - (x) to encourage establish and support employment initiatives and initiatives for the start-up of businesses and enterprises,
 - (xi) to undertake such activities as may from time to time be required by the BCC for accreditation purposes.
- (e) to represent in the United Kingdom, in Romania and in the rest of the European Union, in the Republic of Moldova and elsewhere, and to promote and protect the collective interests views and opinions of the members, and stimulate interest in and promote support or oppose any legislation or policies (whether local, municipal, regional, national or international) affecting the interests of commerce, industry, trade, services, transport and education;
- (f) to promote high standards of business and the recognition and use of national and international standards;
- (g) to provide a means of securing business involvement, corporately and individually, in the local community or communities, to develop business links with and between enterprises and authorities, to develop and foster working relationships both within and outside the United Kingdom on the one hand and Romania and/or the Republic of Moldova on the other hand that will achieve the greatest prosperity for the United Kingdom, Romania and the Republic of Moldova and their peoples and to stimulate public awareness of business interest;
- (h) to undertake and arrange for the settlement of disputes by arbitration and conciliation and alternative dispute procedures or otherwise.

- (i) to seek to attain all or any of the principal objects by united action with other Chambers of Commerce and Industry and BCC or other bodies in those cases where it appears that united action may ease the accomplishment of a particular object.
3. In furtherance of the principal objects but not otherwise the Chamber shall also have power:
- (a) to purchase, take on lease or in exchange, hire or otherwise acquire any real and personal estate which may appear convenient;
 - (b) construct, maintain and alter any houses, buildings or installations;
 - (c) to accept any gift of property, whether subject to any special trust or not, for any purpose within the principal objects;
 - (d) to take such steps by personal or written appeals, public meetings or otherwise as may seem expedient for the purpose of procuring contributions to the funds of the Chamber;
 - (e) to print and publish and sell any newspapers, periodicals, books, leaflets or computer programmes electronic data and other works and publications and to produce and market films and other audio or visual aids;
 - (f) to sell, lease, mortgage or otherwise deal with all or any part of the property of the Chamber;
 - (g) to borrow and raise money and secure its repayment in any manner;
 - (h) to invest the funds of the Chamber in or upon such investments, securities or property as may be thought fit;
 - (i) to undertake and execute any trusts or any agency business which may seem conducive to any of the principal objects;
 - (j) to establish and support, and to aid in the establishment and support of, any other association formed to promote all or any of the principal objects;
 - (k) to amalgamate with any companies, institutions, societies, or associations having objects wholly or in part similar to those of the Chamber;
 - (l) to purchase or otherwise acquire and undertake all or any part of the property, assets, liabilities and engagements of any body with which the Chamber is authorised to amalgamate;
 - (m) to transfer all or any part of the property, assets, liabilities and engagements of the Chamber to any body with which the Chamber is authorised to amalgamate;
 - (n) to do all such other lawful things as are incidental or conducive to the pursuit or to the attainment of any of the principal objects.
4. The income of the Chamber, from wherever derived, shall be applied solely in promoting the above objects, and no distribution shall be made to its members in cash or otherwise.

Provided that nothing herein shall prevent the payment in good faith by the Chamber:

- a) of reasonable and proper remuneration to any officer or servant of the Chamber or to any Member of the Chamber for any services actually rendered to the Chamber; or
 - b) of interest on money lent by any member of the Chamber; or
 - c) of out-of-pocket expenses to a Director (including the costs of reasonable subsistence and hospitality incurred for the purposes of promoting the interests of the Chamber), Provided However for the avoidance of doubt that the Chamber may for its own convenience defray such expenses on behalf of Directors; or
 - d) of the costs of meetings or events organised for members and / or potential members of the Chamber (or some of them), including of refreshments provided thereat.
5. The liability of the members is limited.
6. Every member of the Chamber undertakes to contribute to its assets, in the event of its being wound up while he is a member or within one year after he ceases to be a member, for payment of the debts and liabilities of the Chamber, contracted before he ceased to be a member and of the costs, charges, and expenses of winding up and for the adjustment of the rights of contributories among themselves such amount as may be required not exceeding £2.00.
7. If on the winding up of the Chamber there remains any surplus after the satisfaction of all its debts and liabilities, the surplus shall not be distributed among the members of the Chamber, but shall be given or transferred to some other body (whether or not it is a member of the Chamber) having objects similar to those of the Chamber, or to another body the objects of which are charitable.
8. There shall be the following classes of membership of the Chamber:
- (i) Honorary Members; and
 - (ii) Active Members shall comprise all other members of the Chamber and shall be divided into the following:
 - (a) Patron Members;
 - (b) Sustaining Members;
 - (c) Regular Members whom shall be subdivided further as:
 - (A) large enterprises, being organisations employing more than twenty-five (25) people; and
 - (B) small enterprises, being organisations employing twenty-five (25) or fewer people; and
 - (C) individual sole traders and partnerships of fewer than three (3) partners and "individual member" shall include individuals who work for organisations or companies which are not themselves

members of the Chamber but nevertheless wish to participate in the activities of the Chamber; and

(D) individuals not falling within the other categories (A), (B) and (C) above.

(d) Associate Members, being other non-governmental organisations or trade bodies with whom the Chamber has signed a co-operation agreement and who wish to work together with the Chamber in furthering its objectives.

9. The Chamber may, acting in general meeting on the recommendation of the Board, admit to Honorary Membership of the Chamber for such period as it may determine:

(a) individuals whom the Chamber considers have made valuable contributions to the expansions of trade, cultural or economic relations between the United Kingdom on the one hand and Romania and / or the Republic of Moldova on the other hand; and

(b) individuals whom the Chamber considers have rendered special service to the Chamber, or to the Chamber Network.

Without prejudice to the foregoing provisions of this Article 9, where any person who has held the office of Chair is willing to become an Honorary Member, such person shall be automatically admitted to Honorary Membership of the Chamber on giving written notice to the Board of their acceptance of Honorary Membership.

10. An Honorary Member shall receive notice of and shall be entitled to attend all General Meetings to speak but not vote. An Honorary Member shall not be required to sign any application for membership or to pay any fees or subscriptions, nor shall he be or be deemed to be a Member liable to contribute any amount on the winding-up of the Chamber.

11. All applications for membership of the Chamber as an Active Member shall be made in writing in such form (containing an undertaking to be bound by the Constitution of the Chamber if elected) as the Board may in its absolute discretion from time to time prescribe.

12. The admission of Active Members shall be by Resolution of the Board which (save as hereinafter mentioned) may refuse any application without giving reasons. The Board will operate fair and legal procedures for dealing with the approval of applications. Delivery of the application to the Chamber shall be accompanied by the amount of the entrance fee (if any) from time to time determined by the Board unless the Board determines that this amount may be paid at a later date. The Board may determine different entrance fees for different categories of Active Member.

13. An Active Member may terminate membership by giving notice in writing to the Chamber. No part of any fee or subscription that has been paid by an Active Member prior to such termination of membership shall be refundable.

14. An Active Member shall automatically cease to be an Active Member:

(a) if being a company an order shall be made or resolution passed for winding up otherwise than for the purpose of reconstruction.

(b) if adjudicated bankrupt.

- (c) if suspending payment or compounding with creditors.
- (d) if being an individual he is or may be suffering from mental disorder and either:
 - (i) he is admitted to hospital in pursuance of an application for admission for treatment under the Mental Health Act 1983 or, in Scotland, an application for admission under the Mental Health (Scotland) Act 1984, or
 - (ii) an order is made by a court having jurisdiction (whether in the United Kingdom or elsewhere) in matters concerning mental disorder for his detention or for the appointment of a receiver, curator bonis or other person to exercise powers with respect to his property or affairs;
- (e) upon the resolution of the Board, where such Active Member has failed to pay the prescribed subscription within three (3) months of the due date.

15. The Board may at any time by Majority Resolution expel any Active Member at any time if the Board considers that such Active Member:

- (i) has been guilty of dishonourable conduct; or
- (ii) has been guilty of conduct which is or may be prejudicial to the interests of the Chamber; or
- (iii) has wilfully acted in contravention of these Articles or any By-laws made pursuant thereto,

provided that:

- (a) not less than twenty-one (21) days' notice of the proposed resolution and of the matters giving rise to the proposed resolution have been given to the Active Member concerned; and
- (b) the Active Member concerned has been given a reasonable opportunity to make representations and to attend or be represented at the meeting of the Board called to consider the case and to be heard in defence.

Any Active Member so expelled shall lose all privileges of membership without prejudice to any claims that the Chamber may have, but the Board by resolution may re-admit to membership any Active Member so expelled at such time and on such terms as it may determine, provided however that such re-admission to membership of the Chamber shall not have retroactive effect and the Active Member that is re-admitted to membership shall be regarded as becoming a member of the Chamber again only from the date upon which such re-admission takes effect.

16. The subscriptions to the Chamber shall be at such rates as may from time to time be fixed by the Board, and shall become due and payable in advance on such date or dates as the Board may from time to time determine. For the purpose of fixing the annual subscriptions the Board may by By-law or otherwise from time to time divide Active Members into categories and fix different rates of subscription for different categories. Without prejudice to the foregoing generality, the Board may accept certain associations, corporations and organisations as Associate Members without charge in consideration of services received or to be received by the Chamber.

17. The interest and rights of a Member are personal only and not transferable or transmissible on death or liquidation.
18. Active Members shall be entitled to vote at meetings of the Chamber in accordance with the subsequent provisions of these Articles.

GENERAL MEETINGS OF MEMBERS

19. The Chamber shall hold a general meeting in every year as its Annual General Meeting at such time and place as may be determined by the Board, and shall specify the Meeting as such in the notice calling it, provided always that not more than fifteen months shall be allowed to elapse between two successive Annual General Meetings.
20. The Board may call general meetings and, on the requisition of Members pursuant to the provisions of the Acts, shall forthwith proceed to convene general meeting in accordance with the provisions of the Acts.
21. General meetings shall be called by at least fourteen (14) clear days' notice but a general meeting may be called by shorter notice if so agreed by a majority in number of the Members having a right to attend and vote being a majority together holding not less than ninety per cent (90%) of the total voting rights at the meeting of all the Members. The notice of a meeting shall specify the time and place of the meeting and in the case of special business the general nature of that business, and shall be given to all Members and Directors.
22. The accidental omission to give notice of a meeting to, or the non-receipt of notice of a meeting by, any person entitled to receive notice shall not invalidate the proceedings at that meeting.
23. All business shall be deemed special that is transacted at an Annual General Meeting with the exception of the consideration of the accounts and balance sheet and the reports of the Board and the election of Directors.
24. No business shall be transacted at any general meeting unless a quorum is present. Ten (10) Members entitled to vote upon the business being transacted, each being a Member or a person connected with a Member present in person, or otherwise represented by a proxy, shall be a quorum.
25. If such a quorum is not present within half an hour from the time appointed for the meeting, or if during a meeting such a quorum ceases to be present, the meeting shall stand adjourned to the same day in the next week at the same time and place or to such time and place as the Board may determine, and, if at such adjourned meeting a quorum is not present within half an hour from the time appointed for the meeting, the Members present in person or through a person connected with a Member or by proxy shall be a quorum.
26. The Chair or if the Chair is absent or unwilling to act a Vice-Chair or in their absence or unwillingness to act some other Director nominated by the Board shall preside as chair of the meeting, but if none of the Executive Chair, Vice-Chairs and nominated Director be present within fifteen minutes after the time appointed for holding the meeting and willing to act, the Directors present shall elect one of their number to be chair and if there is only one Director present and willing to act he shall be chair.
27. If no Director is willing to act as chair, or if no Director is present within fifteen (15) minutes of the time appointed for holding the meeting, the Members present in person or

by proxy or by a person connected with a Member shall choose one of their number to be chair.

28. The chair may, with the consent of a meeting at which a quorum is present (and shall if so directed by the meeting), adjourn the meeting from time to time and from place to place, but no business shall be transacted at an adjourned meeting other than business which might properly have been transacted at the meeting had the adjournment not taken place. When a meeting is adjourned for fourteen (14) days or more, at least seven (7) clear days' notice shall be given specifying the time and place of the adjourned meeting and the general nature of the business to be transacted. Otherwise it shall not be necessary to give any such notice.

29. A resolution put to the vote of a general meeting shall be decided by a show of hands unless before, or on the declaration of the result of, the show of hands a poll is duly demanded. Subject to the provisions of the Acts, a poll may be demanded:

(a) by the chair; or

(b) by at least five (5) Members having the right to vote at the meeting;

and a demand by a person as proxy for or of a person connected with a Member shall be the same as a demand by a Member.

30. Unless a poll is duly demanded a declaration by the chair that a resolution has been carried or carried unanimously, or by a particular majority, or lost, or not carried by a particular majority and an entry to that effect in the minutes of the meeting shall be conclusive evidence of the fact without proof of the number or proportion of the votes recorded in favour of or against the resolution.

31. The demand for a poll may, before the poll is taken, be withdrawn but only with the consent of the chair and a demand so withdrawn shall not be taken to have invalidated the result of a show of hands declared before the demand was made.

32. A poll shall be taken as the chair directs and he may appoint scrutineers (who need not be Members) and fix a time and place for declaring the result of the poll. The result of the poll shall be deemed to be the resolution of the meeting at which the poll was demanded.

33. A poll demanded on the election of a chair or on a question of adjournment shall be taken forthwith. A poll demanded on any other question shall be taken either forthwith or at such time and place as the chair directs not being more than thirty days after the poll is demanded. The demand for the poll shall not prevent the continuance of a meeting for the transaction of any business other than the question on which the poll was demanded. If a poll is demanded before the declaration of the result of a show of hands and the demand is duly withdrawn, the meeting shall continue as if the demand had not been made.

34. No notice need be given of a poll not taken forthwith if the time and place at which it is to be taken are announced at the meeting at which it is demanded. In any other case at least seven (7) clear days' notice shall be given specifying the time and place at which the poll is to be taken.

35. On a show of hands every Member who (being an individual) is present in person or by proxy or (being a company, corporation, firm or other organisation) is present by a proxy or a person connected with a Member, not being himself a Member entitled to vote, shall have one vote and on a poll every Member shall have one vote.

36. No Member shall vote at any general meeting, either in person or by proxy or by a person connected with a Member, unless all moneys presently payable by him to the Chamber in respect of subscriptions have been paid.
37. No objection shall be raised to the qualification of any voter except at the meeting or adjourned meeting at which the vote objected to is tendered, and every vote not disallowed at the meeting shall be valid. Any objection made in due time shall be referred to the chair whose decision shall be final and conclusive.
38. On a poll, votes may be given either personally or by a person connected with a Member or by proxy. The instrument appointing a proxy shall be in writing under the hand of the appointor, or if such appointor be a corporation under Common Seal or otherwise, in accordance with its constitution and shall be delivered to the Chamber with not less than the relevant maximum period of notice specified in Section 327(2) of the 2006 Act. An instrument of proxy, whether for a specified meeting or otherwise, shall, as nearly as circumstances will permit, be (unless some other form is specifically directed by the Board) in the form or to the effect following:
- "I, being a Member of the British Romanian Chamber of Commerce (BRCC) and entitled to be present and to vote hereby appoint * of • or failing him • of * or failing him • of • as my proxy to vote for me on my behalf at the (Annual, Extraordinary or Adjourned) General Meetings of the Chamber to be held on the • day of • and at any adjournment thereof.
- As WITNESS my hand this * day of"
39. Any vote given or poll demanded by a proxy shall be valid notwithstanding the previous termination of the authority of the person voting or demanding a poll unless notice of the termination was received by the Company Secretary before the commencement of the meeting or adjourned meeting at which the vote is given or the poll demanded or (in the case of a poll taken otherwise than on the same day as the meeting or adjourned meeting) was received by the Chair, the Company Secretary or any Director at the time appointed for taking the poll.
40. No Member shall have the right to receive notice of or to send a representative to or to vote at any meeting or exercise any other rights of membership whether conferred by these articles or otherwise if it has outstanding unpaid liabilities for payment of membership fees which have fallen due for payment to the Chamber.
41. Directors shall be entitled to attend and speak at any general meeting notwithstanding that they are not Members of the Chamber or persons connected with a Member or proxies of a Member.
42. The proceedings of all meetings shall be conducted in English and as the Chair shall direct and correct Minutes of such proceedings shall be kept in English. The decisions adopted by the General Meetings, within the limits of the law and of these Articles of Association, shall be binding, including for those Members who did not participate in the General Meeting or voted against the decisions thus adopted. For absent Members the communication of decisions adopted by a General Meeting shall be made by mail, fax, e-mail or other acceptable means of communication.

THE BOARD

43. Unless and until otherwise from time to time determined by ordinary resolution (as defined in the Acts) of the Chamber the number of Directors shall be no fewer than five (5), including:
- (a) any Chief Executive, who shall be a member of the Board ex officio; and
 - (b) any Co-opted Directors.

For the avoidance of doubt:

- (i) until otherwise from time to time determined by special resolution (as defined in the Acts) of the Chamber there shall be no maximum number of Patron Member Directors or of Co-opted Directors, but the maximum number of Elected Directors shall be ten (10);
- (ii) subject to the following paragraph (iii) and to the provisions of the Acts and of these Articles relating to conflicts of interest, all directors shall have the rights to attend, speak and vote at meetings of the Board or of any committee thereof; and
- (iii) at any meeting of the Board only seven (7) of the Patron Member Directors and Co-opted Directors present shall have the right to vote, Provided However that:
 - (I) Patron Member Directors or Co-opted Directors who occupy the positions of Chair or Vice-Chair of the Chamber shall automatically be counted amongst the seven (7) Patron Member Directors and Co-opted Directors with the right to vote if they are present at the relevant Board meeting, but may renounce such right in favour of another of the Patron Member Directors or Co-opted Directors who is present;
 - (II) any remaining Patron Member Directors and Co-opted Directors who are present shall decide amongst themselves which of them shall exercise the remaining rights to vote up to the maximum number of seven (7) voting Patron Member Directors and / or Co-opted Directors and in default of such agreement, the Patron Member Directors and Co-opted Directors who are entitled to exercise the remaining rights to vote shall be chosen by lot; and
 - (III) the restriction on the number of Patron Member Directors and Co-opted Directors with the right to vote shall apply only at Board meetings and shall not apply to any meeting of a committee of the Board of which such Patron Member Directors or Co-opted Directors are members.

PATRON MEMBER DIRECTORS

44. Provided always that a Patron Member continues to hold Patron Member status in the Chamber and subject as aftermentioned, a Patron Member will be automatically entitled either:
- (a) where the Patron Member is an individual, to be a Patron Member Director; or
 - (b) where the Patron Member is a corporation or a partnership, to nominate a person connected with such Patron Member to be a Patron Member Director.

Where a Patron Member is entitled to nominate an Eligible Person connected with it to be a Patron Member Director, it shall deliver a simple written notice of appointment in writing to the Board. Patron Members may change the Eligible Person connected with them that is nominated to be a Patron Member Director by serving a simple written notice on the Board. Subject as aftermentioned, such appointment or change of the relevant Patron Member Director shall be effective as of the date of receipt by the Board of the relevant notice, provided however that where the person so nominated is required to provide a personal identification code or otherwise to verify his or her identity to the Registrar of Companies, such appointment shall not be effective until the Chamber has received in writing from the relevant person such information as will permit the Chamber to register that person's appointment as a Patron Member Director with the Registrar of Companies.

45. Persons nominated to be Patron Member Directors by Patron Members shall hold office only for so long as:
- (a) the Active Member which nominated them remains a Patron Member;
 - (b) they remain persons connected with the Patron Member which nominated them;
 - (c) their nomination as a Patron Member Director is not revoked by the Patron Member which appointed them; and
 - (d) none of the circumstances set out in Article 56 apply to them.

Patron Member Directors of the Chamber who are individual Patron Members shall hold office only for so long as they remain Patron Members and none of the circumstances set out in Article 56 apply to them.

The membership of the Board as a Patron Member Director of any person who is, or who is nominated by, a Patron Member shall cease immediately on that person ceasing to be qualified to be a member of the Board pursuant to this Article 45.

46. Each Patron Member who has nominated a Patron Member Director pursuant to Article 44 shall use its best endeavours to ensure that its nominated Patron Member Director attends at any meeting of the Board for which notice is duly given. The Board shall be entitled to request that a Patron Member nominate a different Eligible Person connected with the relevant Patron Member as its Patron Member Director where its existing Patron Member Director fails repeatedly to attend at meetings of the Board for which notice is duly given. For the avoidance of doubt, the acts and omissions of a Patron Member Director shall be considered to be the acts and omissions of the Patron Member which nominated such Patron Member Director.

APPOINTMENT AND RETIREMENT OF ELECTED DIRECTORS

47. Subject to Articles 48 and 51, the Chamber may by ordinary resolution (as defined in the Acts) appoint a person who is willing to act to be a Director either to fill a vacancy as an Elected Director or as an additional Elected Director, provided however that where the person so nominated is required to provide a personal identification code or otherwise to verify his or her identity to the Registrar of Companies, such appointment shall not be effective until the Chamber has received in writing from the relevant person such information as will permit the Chamber to register that person's appointment as an Elected Director with the Registrar of Companies.. Accordingly, an Active Member which is an individual or an Eligible Person connected with an Active Member which is a corporation or a partnership may, subject to complying with all relevant Articles, submit himself for

election as an Elected Director. For the avoidance of doubt, the acts and omissions of an Elected Director who is an Eligible Person connected with an Active Member which is a corporation or a partnership shall be considered to be the acts and omissions of such relevant Active Member.

48. No person shall be eligible for election or to hold office as an Elected Director unless:
- (a) he has consented so to act; and
 - (b) he is either:
 - (i) an individual who is an Active Member, but is not an Eligible Person connected with any other Active Member which is a corporation or partnership and which has another Director who is an Eligible Person connected with such other Active Member, or
 - (ii) being an Eligible Person connected with an Active Member, where there is no other Director which is an Eligible Person connected with that same Active Member;
- and
- (c) either:
 - (i) not less than fourteen (14) nor more than twenty-eight (28) clear days before the date appointed for holding a general meeting at which such election is to take place, there are delivered to the Chamber:
 - (A) notices in writing signed by at least five (5) Active Members duly qualified to attend and vote at the meeting for which such notice is given (or such lower number as constitutes all of the Active Members) of their intention to propose such person for election and also notice in writing signed by that person of his willingness to be elected; and
 - (B) the written consent of the Active Member to which such person is connected as an Eligible Person to such person serving as an Elected Director;
 - or
 - (ii) the candidate is recommended for election by the Board.

Not less than seven (7) nor more than twenty-eight (28) clear days before the date appointed for holding a general meeting at which such election is to take place, notice shall be given to all persons who are entitled to receive notice of the meeting of any person who is recommended by the Board for appointment or reappointment as an Elected Director at the meeting, or in respect of whom notice has been duly given to the Chamber of the intention to propose him at the meeting for appointment or reappointment as an Elected Director.

49. Any person who is elected as an Elected Director shall hold office only for so long as:
- (a) having been elected as an Active Member, that person:
 - (i) remains an Active Member; and
 - (ii) does not become an Eligible Person connected with another Active Member which is a corporation or a partnership;
 - (b) having been elected as an Eligible Person connected with an Active Member, that person:
 - (i) remains an Eligible Person connected with the Active Member with which he was connected when last elected as an Elected Director; and
 - (ii) the Active Member with which such Eligible Person was connected when elected as an Elected Director remains an Active Member; and
 - (iii) the Active Member with which such Elected Director was connected as an Eligible Person when last elected does not give written notice to the Chamber withdrawing the consent of such Active Member to the Elected Director continuing to hold office as an Elected Director;
- and
- (c) having been elected as an Eligible Person connected with an Active Member, no other Director becomes an Eligible Person connected with that Active Member (so that:
 - (i) Elected Directors who are Eligible Persons connected with the same Active Member shall agree between them which of them shall cease to hold office and, in default of such agreement, the Board shall decide which of such Elected Directors shall cease to hold office; and
 - (ii) where a Patron Member appoints a Patron Member Director, any Elected Director which is an Eligible Person connected with that Patron Member shall cease to hold office);
- and
- (d) none of the circumstances set out in Article 56 apply to that person;

and if any of the foregoing circumstances apply to that Elected Director, they shall automatically cease to hold office.

50. For the purpose of requiring Elected Directors to retire from office by rotation, each Elected Director shall retire from office at the conclusion of the third Annual General Meeting following the Annual General Meeting at which they were last elected or re-elected, as the case may be.
51. An Elected Director retiring pursuant to Article 50 shall, subject to the By-laws and the Articles of Association of the Chamber, be eligible for re-election PROVIDED HOWEVER that no person who is to retire by rotation pursuant to Article 50 may be re-elected as an Elected Director where that person has served continuously as an Elected Director since the Annual

General Meeting six (6) years prior to the Annual General Meeting at which such person is to retire by rotation pursuant to Article 50.

52. At the Annual General Meeting at which Elected Directors retire in the manner set out in Article 50, the Chamber may fill all or any of the vacated or vacant offices by re-electing any of the retiring Elected Directors or by electing other eligible Active Members or Eligible Persons connected with Active Members. In the event that the number of candidates exceeds the number of vacancies, the vacancies shall be filled by the candidate or candidates receiving the highest number of votes. In the event that there is a tie between two or more candidates, in the absence of agreement between the relevant candidates then the candidate or candidates to be elected shall be decided by drawing straws. Where the number of candidates is equal to or fewer than the number of vacancies, such candidates shall be deemed to be elected or re-elected unopposed. Successful candidates shall assume office at the conclusion of the meeting at which they were elected.

APPOINTMENT OF DIRECTORS BY THE BOARD

53. Subject to Article 54, the Board may appoint a person who is willing to act to be a Co-opted Director where the Board considers that in its opinion such person has particular skills or experience which make it desirable that such person be so appointed as a Co-opted Director. It shall not be necessary for a Co-opted Director to be a Member or to be connected with a Member and, for the avoidance of doubt, an Honorary Member may be appointed as a Co-opted Director. A person who is appointed a Co-opted Director shall hold office as a member of the Board from the time that the Chamber has received in writing from the relevant person such information concerning the verification of his or her identity as will permit the Chamber to register that person's appointment as a Co-opted Director with the Registrar of Companies, until the conclusion of the next-following Annual General Meeting of the Chamber or such earlier date as may be resolved by the Board.
54. No person may be appointed a Co-opted Director where his appointment would constitute a fourth consecutive term of office as a Co-opted Director, provided however that this restriction shall not apply to any person who is an Honorary Member.
55. If the membership of the Board shall fall below such minimum number as provided by Article 43, then the remaining Directors shall at a Board meeting specially convened as soon as practicable for such purpose co-opt an additional Active Member or Eligible Person connected with an Active Member so as to bring their number up to such minimum number as provided by Article 43. Any such person holding office as a Director pursuant to this Article 55 shall retire at the conclusion of the next-following Annual General Meeting, but shall be eligible for election thereat (if qualified to hold office as an Elected Director).

DISQUALIFICATION AND REMOVAL OF DIRECTORS

56. The office of a Director shall be vacated if:
- (a) he ceases to be a Director by virtue of any provision of the Act or he becomes prohibited by law from being a Director; or
 - (b) he becomes bankrupt or makes any arrangement or composition with his creditors generally; or

- (c) he is, or may be, suffering from mental disorder and either;
 - (i) he is admitted to hospital in pursuance of an application for admission for treatment under the Mental Health Act 1983, or, in Scotland, an application for admission under the Mental Health (Scotland) Act 1960, or
 - (ii) an order is made by a court having jurisdiction (whether in the United Kingdom or elsewhere) in matters concerning mental disorder for his detention or for the appointment of a receiver, curator bonis or other person to exercise powers with respect to his property or affairs; or
- (d) he resigns his office by notice to the Chamber; or
- (e) if the Board resolves that the Director in question has been guilty of grave misconduct and as a result has suspended such Director and a resolution has been passed at an Extraordinary General Meeting of the Chamber that such Director shall cease to be a member of the Board; or
- (f) his membership of the Chamber (or that of the Active Member with which he is connected) is terminated under the By-laws or by law or under these Articles of Association including, for the avoidance of doubt but without limitation to the foregoing generality, on membership of the Chamber being terminated by reason of failure to pay the prescribed subscription within the period specified in Article 14(e); or
- (g) he is, or becomes, an employee of the Chamber (whether full- or part-time), unless he is the Chief Executive.

CONDUCT OF BOARD MEETINGS & POWERS OF THE BOARD

- 57 Subject to the provisions of the Acts, the Articles and to any directions given by special resolution (as defined in the Acts) passed by the Members, the business of the Chamber shall be managed by the Board who may exercise all the powers of the Chamber. No alteration of the Articles and no such direction shall invalidate any prior act of the Board which would have been valid if that alteration had not been made or that direction had not been given. The powers given by this Article shall not be limited by any special power given to the Board by the Articles and a Board meeting at which a quorum is present may exercise all powers exercisable by the Directors.
58. The Board may appoint its own meetings in the United Kingdom or Romania or the Republic of Moldova or elsewhere and regulate its own proceedings as it shall think fit, provided however that:
- (a) all proceedings of the Board shall be conducted in the English language;
 - (b) no Elected Director may appoint an alternate director to represent such Elected Director in meetings of the Board; and
 - (c) except as aftermentioned, no Director shall participate in or be counted in the quorum of any Board meeting unless he is present in person at such meeting or otherwise participates in such meeting by means of telecommunications.
59. The quorum for the transaction of the business of the Board may be fixed by the Board and unless so fixed at any other number shall be five (5). Any resolutions passed, decisions

made or business transacted by the Board at a time when the number of Directors present or taking part in the meeting has fallen below five (5) shall nevertheless be of full force and effect.

60. Resolutions in writing, if signed by all Directors, shall be valid as if a meeting of the Board has been held.
61. The Directors may, by power of attorney or otherwise, appoint any person to be the agent of the Chamber for such purposes and on such conditions as they determine, including authority for the agent to delegate all or any of his powers.
62. The Directors may delegate any of their powers to any committee consisting of at least one Director and such other persons, whether or not Directors, as the Board may think fit. They may also delegate to the Chief Executive or any Director such of their powers as they consider desirable to be exercised by him. Any such delegation may be made subject to any conditions the Directors may impose, and either collaterally with or to the exclusion of their own powers and may be revoked or altered. Subject to any such conditions, the proceedings of a Committee with two or more members shall be governed by the Articles regulating the proceedings of the Directors so far as they are capable of applying.
63. No Director other than any Chief Executive shall be entitled to remuneration for his services as a Director. The Directors may be paid all expenses properly incurred in connection with the discharge of their duties and may also be remunerated in good faith for services or goods actually provided by them to the Chamber which goods and services fall outside the scope of their activities as Directors.

OFFICERS

64. The Board shall elect from their own number a Chair and may further designate that he shall exercise executive powers and hold office as the Executive Chair. Unless:
 - (a) that person resigns from the position; or
 - (b) that person ceases to be a Director; or
 - (c) the Board resolves that the person shall hold office for a second consecutive year,the Chair (or Executive Chair, as the case may be) shall remain in office for one (1) year from the date on which his appointment takes effect.
65. The Board may elect from their own number Directors with particular responsibilities for tasks set by the Board and each such Director who is so appointed shall be designated a Vice-Chair with responsibility for the relevant designated task. The continued designation of such Directors as Vice-Chairs shall be subject to (a) the continuing requirement for the allocated tasks to be performed and (b) the due performance of the tasks so allocated to the relevant Directors by the Board. The Board may accordingly from time to time resolve to terminate such appointments and related designations of Directors as Vice-Chairs.
66. In electing a Chair, Executive Chair or Vice-Chair pursuant to Articles 64 and 65 above, the Board may resolve that such appointments shall take effect from a subsequent date so that appointees shall benefit from induction periods before their respective appointments take effect.

67. In case of any vacancy occurring in the office of Chair or of Executive Chair, as the case may be, the Board shall elect a new Chair or Executive Chair who shall hold office for a term as envisaged by Article 64 from the date on which his appointment takes effect.

68. [Intentionally left blank].

69. The Board:

(a) may appoint a person to act as Chief Executive in accordance with Articles 70 to 74, who shall be a member of the Board and shall be the Chief Executive Officer of the Chamber in accordance with these Articles; and

(b) may appoint a Company Secretary in accordance with Article 75,

all such appointments being otherwise on such terms as the Board think fit. Any Chief Executive or Company Secretary so appointed may be removed by the Board, Provided However that such removal of a person from the office of Company Secretary (where the person holding office as Company Secretary is also a Director) shall not of itself result in such person ceasing to be a Director.

CHIEF EXECUTIVE

70. Any Chief Executive may be appointed by the Board for such period, at such remuneration and upon such terms as the Board may think fit, and subject to the terms of any agreement entered into in any particular case, may revoke such appointment.

71. The Chief Executive shall be an *ex officio* Director.

72. The Chief Executive shall not also be the Company Secretary, the Chair or a Vice-Chair.

73. In relation to his duties and obligations as a Director, the Chief Executive shall act as Managing Director and exercise such of the powers of the Board as the Board may from time to time consider desirable to be exercised by the Chief Executive. Any such delegation may be made subject to any conditions the Board may impose and either collaterally with or to the exclusion of their own powers and may be revoked or altered.

74. The Chief Executive in conjunction with the Executive Chair and other Directors shall be responsible for media relations in connection with representational matters.

SECRETARY

75. Subject to the provisions of the Acts, the Company Secretary shall be appointed by the Board for such term, at such remuneration and upon such conditions as it may think fit; and any Company Secretary so appointed by the Board may be removed by the Board.

SECTIONS

76. The Board may, at its discretion, upon the application of Members who desire to associate themselves together in a Section with a view to representing the special interests of Members in a particular area on local matters, or of Members in a particular trade or other activity, authorise the formation of a Section may from time to time make By-laws governing the operation of a Section.

77. The Board, of its own volition and without any application, may form or discontinue a Section.
78. The Board may recognise as a Section an unincorporated association whose objects are within the powers of the Chamber provided that all its members are Members.

BY-LAWS

79. The Board shall have power to make, alter or revoke By-laws which are not inconsistent with the Memorandum of Association and these Articles.
80. Without prejudice to the generality of the foregoing By-laws may be made, altered or revoked in connection with:
 - (a) Membership;
 - (b) Subscriptions;
 - (c) Committees;
 - (d) Proceedings of the Board, and
 - (e) Sections.

DIRECTORS CONFLICTS OF INTEREST

81. The Board may, in accordance with the requirements set out in these Articles authorise any matter proposed to them by any Director which would, if not authorised, involve a Director breaching his duty under Section 175 of the Act to avoid conflicts of interest ("Conflict").
82. Any authorisation under these Articles will be effective only if:
 - (a) the matter in question shall have been proposed by any Director for consideration at a meeting of Directors in the same way that any other matter may be proposed to the Directors under the provisions of these Articles or in such other manner as the Directors may determine;
 - (b) Any requirement as to the quorum of the meeting of Directors at which the matter is considered is met without counting at present the Director in question; and
 - (c) The matter was agreed to without his voting or would have been agreed to if his vote had not been counted.
83. Any authorisation of a Conflict under these Articles may (whether at the time of giving the authorisation or subsequently);
 - (a) extend to any actual or potential conflict of interest which may be reasonably expected to arise out of the Conflict so authorised;
 - (b) be subject to such term and for such direction or impose such limits or conditions as the Directors may determine; and

(c) be terminated or varied by other Directors at any time;

PROVIDED that this will not affect anything done by the Director prior to such termination or variation in accordance with the terms of the authorisation.

84. In authorising a Conflict the Directors may decide (whether at the time of giving the authorisation or subsequently) that if a Director has obtained any information through his involvement with the Conflict otherwise than as a Director and in respect of which he owes a duty of confidentiality to another person the Director is under no obligation to:

(a) disclose such information to the Director or to any Director or other officer or employee of the Chamber; or

(b) use or apply any such information in performing his duties as a Director;

where to do so would amount to a breach of that confidence.

85. Where the Directors authorise a Conflict they may provide, without limitation (whether at the time of giving the authorisation or subsequently) that the Director:

(a) is excluded from discussions (whether at meetings of Directors or otherwise) related to the Conflict;

(b) is not given any documents or other information relating to the Conflict;

(c) may or may not vote (or may or may not be counted in the quorum) at any future meeting of Directors in relation to any resolution relating to the Conflict.

86. If the Directors authorise a Conflict:

(a) the Director will be obliged to conduct himself in accordance with the terms imposed by the Directors in relation to the Conflict;

(b) the Director will not infringe any duty he owes to the Chamber by virtue of sections 171 to 177 of the Act provided he acts in accordance with such terms, limits and conditions (if any) as the Directors impose in respect of its authorisation.

87. A Director is not required, by reason of being a Director (or because of the fiduciary relationship established by reason of being a Director) to account to the Chamber for any remuneration, profit or other benefit which he (or the Member through which he is qualified to be a Director) derives from or in connection with the relationship involving a Conflict which has been authorised by the Directors or by the Chamber in general meeting (subject in each case to any terms, limits or conditions attaching to that authorisation) and no contract shall be liable to be avoided on such grounds.

MINUTES

88. The Board shall cause minutes to be made in the English language in books kept for that purpose of all proceedings at General Meetings of the Chamber, and of the Board, Sections (if any) and Committees, including the names of Directors and Section or Committee members present at each such meeting. Any such Minutes if signed by the Chair of the meeting to which they relate, or at which they are read, shall be regarded as conclusive evidence of the facts therein stated.

89. All minutes shall be open to inspection by any Director. Minutes of meetings of any Section and any Committee shall also be open to inspection by Members.

THE SEAL

90. If the Chamber has a seal it shall only be used with the authority of the Directors. The Board may determine who shall sign any instrument to which the seal is affixed and unless otherwise so determined it shall be signed by a Director and by the Company Secretary or a second Director.

ACCOUNTS & RECORDS

91. The Board shall in accordance with the requirements of the relevant Sections of the Acts cause sufficient and true accounts to be kept of assets and liabilities receipts and expenditure of the Chamber and all sales and purchases of goods by the Chamber.
92. The Board shall cause to be kept such books of account as are necessary to give a true and fair view of the state of the Chamber's affairs including proper books with respect to:
- (a) All sums of money received and expended by the Chamber and the matters in respect of which the receipts and expenditure take place;
 - (b) A receipt book with counterparts;
 - (c) A register of the Members of the Chamber;
 - (d) A register of the membership fees chargeable by the Chamber;
 - (e) A register of the Directors.
93. The accounting records and any other book or document shall be open to the inspection of any Director or Company Secretary. No Member shall (as such) have any right of inspecting any accounting records or other book or document of the Chamber except as conferred by statute or authorised by the Board or by any ordinary resolution (as defined in the Acts) of the Chamber.
94. [Intentionally left blank].
95. [Intentionally left blank].

NOTICES

96. Any notice to be given pursuant to the Articles shall be in writing.
97. (1) The Chamber may give any notice to a Member, an Honorary Member, or any member of the Board by any of the following:
- (a) by delivering it by hand to the last known address;
 - (b) by sending it by post or other delivery service in an envelope (with postage or delivery paid) to the last known address;
 - (c) by fax to a fax number notified to the Chamber;

- (d) by electronic communication to an address notified to the Chamber;
- (e) by a website the address of which shall be notified to the Member, Honorary Member or Director in writing;

and the provisions of Articles 96 to 103 relating to delivery of notices, documents or information will have effect in place of the company communications provisions.

- (2) Where these Articles require a notice, document or information, including a proxy form, to be signed or authenticated by a Member or other person then any notice, document or information sent or supplied in electronic form is sufficiently authenticated in any manner authorised by the company communications provisions or in any other manner approved by Board. The Board can designate mechanisms for validating any notice or document of this kind, and any document not validated by the use of these mechanisms can be treated by the Board as never having been received by the Chamber or its agent.
98. If a notice is sent by post or other delivery service proof that an envelope containing the notice was properly addressed, prepaid and posted shall be conclusive evidence that notice was given. A notice shall be deemed to be given, if sent by first class post, at the expiration of forty-eight hours after the envelope containing it was posted.
99. If a notice is delivered by hand, it is treated as being delivered at the time it is handed to or left for the member, Honorary Member or Director.
100. If a notice is sent by fax, it is treated as being delivered at the time it was sent.
101. If a notice is sent by Electronic Communication, it is treated as being delivered at the time it was sent.
102. If a notice is sent by a website, it is treated as being delivered when the material was first made available on the website, or if later, when the recipient received (or is deemed to have received) notice of the fact that the material was available on the website.
103. A Member present, either in person or by proxy or by a person connected with a Member, at any general meeting of the Chamber shall be deemed to have received notice of the meeting and, where requisite, of the purpose for which it was called.

INDEMNITIES

104. Subject to section 232 of the 1985 Act, but without prejudice to any indemnity to which a Director may otherwise be entitled, each Director or other officer of the Chamber (other than any person (whether an officer or not) engaged by the Chamber as auditor) shall be indemnified out of the Chambers assets against all costs, charges, losses, expenses and liabilities incurred by him in the execution of his duties, or in relation thereto including any liability incurred by him in defending any civil or criminal proceedings, in which judgement is given in his favour or in which he is acquitted or the proceedings are otherwise disposed of without any finding or admission of any material breach of duty on his part or in connection with any application in which the court grants him relief from liability for negligence, default, breach of duty or breach of trust in relation to the Chamber's affairs.
105. The Chamber may buy and maintain insurance against any liability falling upon its Director or other officers which arises out of their respective duties to the Chamber or in relation to its affairs.

106. The Chamber shall have express power to purchase and maintain for any such Director or the Company Secretary insurance against any such liability, and if the power is exercised the fact shall be stated in the Directors' Report in accordance with the provision of the Acts.
107. Each Patron Member shall indemnify the Chamber against any claim from it or its nominated Patron Member Director in relation to the termination of such Patron Member Director's period of office, provided that such loss of office is in accordance with the By-laws and the Articles of Association.

WINDING-UP

108. The Chamber shall be wound up voluntarily whenever a special resolution (as defined in the Acts) is passed that the Chamber be wound up.